Provisional Outturn 2020/21	Cobtree Manor Estate	Approved Budget 2021/22		Actual as at 30th September 2021	Variance at end of September 2021
	GOLF COURSE				
£3.946	Repairs & Maintenance	£5,110	£2,555	£4,921	-£2,366
	Premises Insurance	£3,820	£1,910	£1,910	£0
	Professional Services	£0	£0	£0	£0
£0	General Expenses - VAT	£2,500	£1,250	£0	£1,250
	Controlled Running Costs	£11,430	£5,715	£6,831	-£1,116
	Contract Income	-£173,890	-£86,945	-£84,413	-£2,532
£0	Rent Income	-£240	£0	£0	£0
-£138,995	Controlled Income	-£174,130	-£86,945	-£84,413	-£2,532
£14,210	MBC Staff Recharges	£12,620	£6,310	£6,310	£0
	Rechargeable Costs	£12,620	£6,310	£6,310	£0
	Cobtree Golf Course	-£150,080	-£74,920	-£71,272	-£3,648
£26,024	MBC 2/9ths share	£33,350	£16,649	£15,838	£811
-£91,085	CMET Total	-£116,730	-£58,271	-£55,434	-£2,837
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	MANOR PARK				
£68,958	Salaries	£0		-£10	£10
£392	Overtime	£4,000	£2,000	£0	£2,000
£5,924	Employers NI	£0		£0	£0
£12,184	Employers Superannuation	£0		£0	£0
	Employee Insurances	£0		£0	£0
£88,228	Employee Costs	£4,000	£2,000	-£10	£2,010
£43,371	Hard Landscaping	£15,000	£7,500	£18,694	-£11,194
£0	Covid Recovery Fund	£20,000	£0	£0	£0
£1,411	Gas	£2,000	£1,000	£575	£425
£7,367	Electricity	£11,800	£5,900	£7,076	-£1,176
	Water Metered	£1,200	£600	£108	£492
£0	Sewerage & Env Services	£1,100	£550	£0	£550
£8,009	Trade Refuse Collection (Internal)	£8,000	£4,000	£4,014	-£14
£1,830	Premises Insurance	£1,930	£965	£965	£0
£25,303	Equipment Purchase	£0	£0	£1,200	-£1,200
£4,500	Equipment Maintenance	£0	£0	£0	£0
£0	Equipment Hire	£530	£265	£0	£265
£5,517	Vehicle Leasing & Running Costs	£2,550	£1,275	£0	£1,275
£0	Vehicle Insurance	£810	£405	£0	£405
£0	Cash Collection	£2,420	£1,210	£1,210	£0
£2,314	Computers and Software	£0	£0	£75	-£75
£0	Protective Clothes	£530	£265	£703	-£438
	Photocopying	£530	£265	£0	£265
	General Expenses	£4,000	£2,000	£168	£1,832
	General Expenses - VAT	£6,000	£3,000	£1,500	£1,500
	Audit Fee	£5,330	£0	£0	£0
	Professional Services Security	£1,000	£500	£1,120	-£620
· ·	Professional Services Consultancy	£3,060	£1,530	£0	£1,530
	Direct Telephones	£210	£105	£0	£105
	Mobile Telephones	£110	£55	£0	£55
	General Insurances	£140	£70	£70	£0
	External Print & Graphics	£170	£85	£0	£85
	Controlled Running Costs	£88,420	£31,545	£37,478	-£5,933
	Fees & Charges - Car Parking	-£100,000	-£50,481	£73,890	£23,409
	Other Income - Cobtree Charity Trust Ltd	-£40,000	£0	£0	£0
	Other Income	-£5,000	£0	£0	£0
	Licences	-£80	£0	£0	£0
	Rent Income (Café)	-£34,000	-£17,000	-£16,731	-£269
	Controlled Income	-£179,080	-£67,481	-£90,621	£23,140
	MBC Staff Recharges	£51,400	£25,700	£25,700	£0
	MBC Parks Management	£130,000	£65,000	£65,343	-£343
	Rechargeable Costs	£181,400	£90,700	£91,043	-£343
£50,689	Cobtree Manor Park	£94,740	£56,764	£37,890	£18,874

Appendix 1

				Actual as at	Variance at
			Profiled Budget	30th	end of
Provisional		Approved	as at 30th	September	September
Outturn 2020/21	Cobtree Manor Estate	Budget 2021/22	September 2021	2021	2021
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	KENT LIFE				
£5,258	Repairs & Maintenance of Premises	£10,720	£5,360	£361	£4,999
£6,980	Premises Insurance	£4,850	£2,425	£2,425	£0
	General Expenses - VAT	£1,500	£750	£0	£750
£12,238	Controlled Running Costs	£17,070	£8,535	£2,786	£5,749
-£53,660	Contract Income	-£73,600	-£36,800	-£36,800	£0
-£53,660	Controlled Income	-£73,600	-£36,800	-£36,800	£0
£9,640	MBC Staff Recharges	£9,120	£4,560	£4,564	-£4
£9,640	Rechargeable Costs	£9,120	£4,560	£4,564	-£4
-£31,781	Kent Life	-£47,410	-£23,705	-£29,450	£5,745
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	RESIDENTIAL PROPERTIES				
£854	Repairs & Maintenance	£13,010	£6,505	£170	£6,335
	Non-Domestic Rates			£3,391	-£3,391
£1,935	Professional Services	£0	£0	£0	£0
£460	Premises Insurance	£540	£270	£270	£0
£3,249	Controlled Running Costs	£13,550		£3,831	£2,944
-£21,193	Rent Income	-£26,000	-£13,000	-£9,464	-£3,536
-£21,193	Controlled Income	-£26,000	-£13,000	-£9,464	-£3,536
£2,410	MBC Staff Recharges	£2,540	£1,270	-£1,275	£2,545
£2,410	Rechargeable Costs	£2,540	£1,270	-£1,275	£2,545
-£15,534	Residential Properties	-£9,910	-£4,955	-£6,908	£1,953
-£87,712	OVERALL TOTALS	-£79,310	-£30,167	-£53,902	£23,735
-£36,157	Investment Income	-£40,000	-£20,000	-£22,138	£2,138
	Net (surplus)/deficit for operational &				
	investment activities	-£119,310		-£76,040	£25,873
	Repayment of car park construction costs	£69,650		£0	£0
-£89,045	Net (surplus)/deficit after repayment	-£49,660	-£50,167	-£76,040	£25,873